

ONE origin in wartime;
IAC via JIC

27 April 1955

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MEMORANDUM FOR THE DD/I

SUBJECT: War Plan for Q/NE

Date 22 JAN 91

HRP 89-2

1. The role of Q/NE and of the national estimates machinery in event of global war will be dependent on such disparate factors as:
(1) the nature of the war (i.e., whether it is a nuclear blitzkrieg);
(2) the wartime role of the NSC; (3) the role of the JIC vis-a-vis the IAC; and (4) the sheer physical problems of the wartime location and resultant accessibility to each other of the various IAC estimate components.
2. Assuming, however, a war of some duration and a continued reliance by the President on the NSC, we believe that the NIE machinery should continue to have a major (and possibly even expanded) role in producing the highest level coordinated estimates in support of broad NSC politico-military policy determination.
3. The JCS would in all probability insist on having its own intelligence arm in the form of the JIC. In our view, the JCS should rely on the JIC for strictly military estimates. The JIC, however, should not be permitted to produce broad estimates containing political and economic judgments as well as military.
4. To meet the above criteria, the most efficient organization of the community under wartime conditions would call for reconstituting the JIC as an Armed Forces Intelligence Subcommittee of the IAC. At a minimum steps must be taken to safeguard the access of non-military intelligence personnel to military intelligence.
5. We believe that support to theater commanders should be essentially the same as at present, i.e., prompt dissemination to each major command of the appropriate NIE's. In addition, an Q/NE liaison officer should be assigned to CIA components at the major theater headquarters to funnel back pertinent material for our estimates and to ensure proper use of NIE's by theater commands.

SHERMAN KENT
Assistant Director
National Estimates

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